

# VOTE 6

## DEPARTMENT OF LOCAL GOVERNMENT AND HOUSING

To be appropriated by Vote	R 4 568 343 000
Responsible MEC	MEC for Local Government and Housing
Administering Department	Department of Local Government and Housing
Accounting Officer	Head of Department

### 1. OVERVIEW

#### Vision

An accountable department which builds integrated, sustainable communities that enjoy a good quality of life through promoting participatory governance.

#### Mission

To lead the provision of human settlements and coordinate the effective functioning of local government to promote sustained development in communities

#### Values

Our values are informed by the Batho Pele (People First) principles of the South African Public Service. Our specific focus is on respect, integrity, responsibility, accountability and fairness.

#### Core mandate

Based on our revised core mandate and on the broader mandate derived from the Constitution, the primary role of the Gauteng Provincial Department of Local Government and Housing (DLGH) is to provide capacity support to municipalities and to promote and facilitate the provision of adequate housing in the province. Core functions of the Department include:

- Developing Gauteng Provincial Government (GPG) local government support and housing development policies that will strengthen local government service delivery, provide houses for all, and build sustainable communities.
- Develop and implement programmes and projects that give effect to GPG's local government support and housing policies, as reflected in its short, medium and long-term plans.
- Provide key support services to local government in implementing the Municipal Finance Management Act (MFMA), local economic development (LED), Community Development Workers (CDWs) Programme, the Expanded Public Works Programme (EPWP) and infrastructure development programmes funded through the Municipal Infrastructure Grant (MIG).
- Advise on and approve Integrated Development Plans (IDPs).
- Manage the housing delivery process and transform settlements, especially the 20 prioritised townships, into sustainable and vibrant communities.
- Provide key housing services in respect of subsidies, rental housing policies

#### Constitutional mandate

Our mandate is derived from chapters 3, 6 and 7 of the Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996). Based on our revised core mandate and on the broader mandate derived from the Constitution, the primary role of the Gauteng Provincial Department of Local Government and Housing is to provide capacity support to the municipalities and to promote and facilitate the provision of adequate housing in the province.

### **Acts, rules and regulations**

- Intergovernmental Relations Framework Act (Act No. 13 of 2005)
- Local Government: Municipal Property Rate Act (Act No. 6 of 2004)
- National Environmental Management Act (Act No. 107 of 1998), as amended by Act No. 8 of 2004
- Municipal Finance Management Act (Act No. 56 of 2003)
- Broad Based Black Economic Empowerment Act (Act No. 53 of 2003)
- Local Government: Municipal Systems Act (Act No. 32 of 2000)
- Construction Industry Development Board Act (Act No. 38 of 2000)
- Public Finance Management Act (Act No. 1 of 1999)
- Local Government: Municipal Demarcation Act (Act No. 27 of 1998)
- Local Government: Municipal Structure Act (Act No. 117 of 1998)
- Extension of Security of Tenure Act (Act No. 62 of 1997)
- Land Administration Act (Act No. 2 of 1995)
- Reconstruction and Development Programme Fund Act (Act No. 7 of 1994)
- National Building Regulations and Building Standards Act (Act No. 103 of 1977)
- State Land Disposal Act (Act No. 48 of 1961)
- Deeds Registries Act (Act No. 47 of 1937)
- Provincial Growth and Development Strategy (PGDS)
- Breaking New Ground Strategy (BNG)
- Global City Region (GCR) Strategy
- National Framework for Local Economic Development in South Africa (2006 – 2011)
- National Spatial Development Perspective
- National Housing Policy
- National Housing Code
- Integrated development plans (IDPs) of the municipalities

### **Aligning departmental budgets to achieve prescribed outcomes**

The GPC played a pivotal role in the development of provincial outcomes and the compilation of provincial departments' outcomes plans in the 2010/11 financial year. The Department consulted with the GPC when it compiled its 2011/12 outcomes plan to ensure alignment with the provincial outcomes applicable to it. The Department's strategic plan and annual performance plan (APP) served as the basis for the development of the outcomes plan. In implementing the outcomes approach in its planning and budgeting processes, the Department aligned its activities in the 2011/12 APP and over the 2011 MTEF period for 2011/12 with provincial outcomes.

The Department contributes to three provincial outcomes, namely: sustainable human settlements and improved quality of household life; a responsive, effective and efficient local government system; and an efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship.

## **2. REVIEW OF THE CURRENT FINANCIAL YEAR (2010/11)**

The Department used the outcomes-based planning and budgeting approach during the financial year. To contribute to the three provincial outcomes informing its mandate, the Department formulated outcome plans and outputs that support the outcomes and reprioritised the budget.

The Department's contribution to the provincial outcomes during the financial year is described below.

### **Sustainable human settlements and improved quality of household life**

#### **Output 1: Accelerated delivery of housing opportunities**

The Mixed-Housing programme aims to enable people with different incomes to live together without discrimination. The Department, through the Mixed-Housing programme, delivered 1 646 houses for the community and, in servicing almost 3000 stands in 2010/11, exceeded its target of 1 426.

The Department works to eradicate informal settlements through the provision of basic services and infrastructure and provision of houses. For this purpose, the Department serviced 18 104 stands, almost four times the year's target of 4 465; it also exceeded the annual target of 16 857 by 9 990 when it built 26 847 houses. Overall, it eradicated 12

informal settlements during the financial year and another 24 are in the process of being eradicated and housing construction underway. This will bring the provincial total of eradicated informal settlements to 36 in 2011.

The Department's annual target for the building of houses is 26 847 while delivery is at 16 857.

The Alternative Tenure programme provides affordable accommodation for households who prefer to rent. The Department built 827 social housing units, 299 backyard rental units and 2 664 community residential units.

### **Output 2: Access to basic services**

To locate and reduce water losses, improve water demand management and increase financial savings, the Department, jointly with the Rand Water Board and the Department of Water Affairs, implemented the Water Demand Management and Water Loss Strategy in all municipalities. Following extensive consultations with stakeholders from government, industry, energy sector and civil society, it also completed the Provincial Integrated Energy Strategy. The Department assisted municipalities with alternative energy master plans and supported the implementation of energy saving projects. The number of households that had access to water exceeded 3.241 million, those with access to sanitation exceeded 2.808 million and those with access to electricity exceeded 2.547 million in the 2010/11 financial year.

### **Output 3: More efficient land utilisation**

During the year, the Department identified 29 portions of land to acquire. The transfer of such land portions is subject to obtaining municipalities' certificates of rates clearance. The Department finalised transfers of 2 land portions during 2010/11. The municipal process of rates clearance continued during the financial year and therefore the Department will have received the remaining land portions by the financial year-end.

### **Output 4: Improved property market**

The Department is in the process of enhancing the Inclusionary Housing Bill. The Bill aims to mobilise private sector delivery capacity for the provision of affordable housing, leverage new housing opportunities off existing stock, promote densification and make better use of existing infrastructure. Progress during the year in this regard relates to the development of incentives for developers in order to obtain their full participation in inclusionary housing.

## **A responsive, effective and efficient local government system**

### **Output 1: Differentiated approach to municipal financing, planning and support**

The Department trained and mentored officials in finance, and in technical and planning areas. In addition, women councillors were capacitated through the Women Councillors Mentorship Programme, and the Human Resource Development model was rolled out to all municipalities to implement institutional transformation and development.

### **Output 2: Improving access to basic services**

The Department planned to implement three Alternative Energy projects in various municipalities in 2010/11. It actually reached twice this target in the period under review. It monitored six projects for implementation in the City of Tshwane, City of Johannesburg, Ekurhuleni and Lesedi municipalities. Ekurhuleni recorded 2 000 Solar Water Heaters (SWH) installed, whilst the City of Johannesburg and the City of Tshwane are in the process of finalising agreements for the installation of 14000 SWHs.

### **Output 5: Deepen democracy through a refined ward committee model**

The Department continued with implementation of the Public Participation Framework in the 2010/11 financial year, the key focus being on improving and strengthening the capacity of ward committees. The other key focus was on assisting municipalities to develop a calendar for ward committee meetings. The calendar assisted with strengthening mechanisms for providing feedback to communities and addressing challenges related to reporting issues referred to the councils. Impact assessments of the work of Community Development Workers (CDW) were completed, with recommendations. The report and its recommendations were used to review the

CDW Institutional Model.

The Department reviewed ward profiles to improve their quality and update information about them. The door-to-door campaign was intensified with monthly, quarterly and annual targets of houses to be visited by each CDW to collect daily updates of planned protest action and related issues. The information was then fed into the Provincial Disaster Management Centre to be mapped out to indicate hotspots. This gives a better idea of where interventions are needed urgently. CDWs in the province have been engaged in the four thematic areas, and internal processes have been initiated to ensure that CDWs are able to provide input to policy development. Currently, 453 CDWs have been employed to work in 393 wards; 30 wards that are currently vacant.

#### **Output 6: Administrative and financial capability**

The Department, together with the Department of Finance, is assisting all municipalities to achieve clean audit reports by 2014. Workshops on Operation Clean Audit (OPCA) performance information were conducted with all municipalities in the Province. Municipalities were provided with support to address issues raised by the Auditor-General (AG) during the audit process. In strengthening support to municipalities, the Department initiated and implemented a number of interventions around technical capacity, financial management, organisational transformation and development and revenue enhancement. These included:

- Operation Clean Audit aimed at supporting municipalities that received disclaimers and adverse audit opinions
- Implementation of the Revenue Enhancement and Debt Management Model
- Establishment of revenue enhancement entities
- Capacity development of municipal officials in accounting, and implementing a learnership programme in basic accounting
- Capacity building for oversight functions such as Section 79 Committees and MPACs
- Capacity building for internal audit officials

#### **Output 7: Single window of coordination**

The Department, in collaboration with the Office of the Premier, initiated the process for incorporating Merafong into Gauteng Province. An Implementation Protocol and Service Level Agreement were signed between the North West and Gauteng provinces. Gauteng Province has not received the budget allocation for Merafong as this issue is not yet resolved.

The Department drafted a three-phase strategy for dolomite risk management in Merafong. This requires the involvement of stakeholders such as the Departments of Health, Education and Public Safety in relocating approximately 27 000 households in Merafong South. The Department developed the Traditional Leaders Framework in order to put into effect and build on the Traditional Leadership and Governance Bill. The Department hosted a successful cultural event with the Sokhulumu Traditional Council in partnership with the Mpumalanga Government. An IGR Framework was finalised in April 2010 and approved by EXCO in July/August

2010. An IGR practitioners' forum was established, and two meetings were held. An audit was conducted on the status of IGR forums throughout the province.

An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship

#### **Output 1: Human resource management and development**

The Department finalised the merger of the former Department of Local Government and the former Department of Housing and completed the placement of employees.

#### **Output 2: Business processes, systems, decision rights and accountability management**

The Department revised the approved project plan to assess and analyse business processes, and finalised the Draft Change Management Plan and development of interim arrangements for all functions that are decentralised to regional offices.

### 3. OUTLOOK FOR THE COMING FINANCIAL YEAR 2011/12

In 2011/12, the Department's service delivery will address the provincial strategic priorities through the its strategic goals. The Department's areas of focus are informed by its mandate and the environment in which it is operating. The key focus for the Department is on three government outcomes. The Department will accelerate, refocus and sharpen programmes of support across all its mandated areas. It will focus on aligning programmes to the outcomes of government and will also integrate and align all programmes across the different branches of the Department.

The Department's plans to contribute to the provincial outcomes are described below.

#### **Sustainable human settlements and improved quality of household life**

##### **Output 1: Accelerated delivery of housing opportunities**

The Department will facilitate the development of innovative quality housing solutions through the Mixed-Housing Development Programme, Eradication of Informal Settlements Programme and Alternative Tenure Programme.

The Department plans to service approximately 15 600 stands and build approximately 30 780 houses. The alternative tenure programme will build 1 822 community residential units and 1 691 Social Housing Institutions (SHIs) and small scale rental units. The SHIs provide rental and cooperative tenure options for low to middle income families who do not meet the private sector criteria for funding.

##### **Output 2: Access to basic services**

In the 2011/12 financial year, the Department plans to provide 15 000 households with basic sanitation, 110 000 households with access to basic water and 50 000 households with basic electricity. In addition, 10 municipalities will be providing free basic services to indigent households whilst 12 municipalities will be implementing the solid waste management in formal and informal settlements.

##### **Output 3: More efficient land utilisation**

The Department plans to acquire 30 properties and audit 2 500 land parcels. It will inspect for safeguarding and vest with GPG 300 properties.

##### **Output 4: Improved property market**

The Department aims to obtain approval of the Inclusionary Housing Bill, after extensive consultation with stakeholders.

#### **A responsive, effective and efficient local government system**

##### **Output 1: Differentiated approach to municipal financing, planning and support**

500 officials will be trained and mentored in critical and scarce skills across all municipalities. Five municipalities will be targeted for implementation of the HR Framework/Strategy. Management support will be deployed in five targeted municipalities to implement the municipal Turnaround Strategy. A Capacity Building and Skills Development programme will be implemented for 50 Women Councillors.

##### **Output 2: Improving access to basic services**

The Department will install 38 000 solar geysers in 2011/12, based on the Gauteng Integrated Energy Strategy developed to address electricity shortages and explore alternative sources of energy. This strategy involves implementation of 35 alternative energy projects in all municipalities over five years. The energy efficiency projects focus on government buildings and housing developments. The strategy also involves the use of solar and wind energy sources. With regard to water conservation and water demand management, five municipalities will be implementing this programme. Five waste/water treatment works will be refurbished/ upgraded.

### Output 5: Deepen democracy through a refined ward committee model

In line with the departmental strategic goal and provincial strategic priority of strengthening the developmental state and good governance, the Department plans to strengthen municipal institutions of governance and their capacity to deliver services as well as advance regulation of the environment for sustainable human settlements. The Department will enhance the efficiency of CDWs.

Subsequent to review of the CDW model based on the impact assessment report completed in 2009/10, the 7 municipalities will implement the funding model in 2011/12. The CDW programme will expand to include the 23 additional Merafong CDWs, following Gauteng's takeover of service delivery in this area in 2011/12. The Department plans to assess the status quo on the establishment of Ward Committees and develop a comprehensive report. In terms of Capacity Building programmes held for public participation, the Department plans to induct Ward Committees and host two Civic Education workshops as well as support 20 Advocacy/Community Participatory initiatives across spheres of Government.

### Output 6: Administrative and financial capability

The Department continues with various capacity building initiatives and support to improve the administrative and financial capability of municipalities. It plans to implement Asset Management projects in identified municipalities. One Metro and five local municipalities will be targeted to implement the Revenue and Debt Management model. The establishment of a Shared Service Centre in the area of Internal Audit and Audit Committees in one district is also planned for the coming financial year.

### Output 7: Single window of coordination

The Department continues to support the incorporation of Metsweding District Municipality into Tshwane Metropolitan Municipality. An IGR Monitoring Framework and Plan will be developed and implemented by municipalities. The Department plans to transform and support two Traditional Councils and implement three capacity building programmes for traditional leadership structures, in response to the requirements by National Legislation.

An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship  
Output: Human resource management and development

The Department plans to implement the ICT Strategy and develop the Facilities and Logistics Management Plan in the 2011/12 financial year, subject to affordability.

## 4. RECEIPTS AND FINANCING

### 4.1 Summary of receipts

TABLE .1: SUMMARY OF RECEIPTS: LOCAL GOVERNMENT AND HOUSING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Equitable share	361 124	673 598	913 820	739 744	863 947	863 946	763 732	733 349	779 910
Conditional grants	2 547 223	2 823 711	3 187 086	3 771 831	3 771 831	3 771 831	3 804 611	3 970 951	4 186 987
<i>Housing Disaster Relief grant</i>									
<i>Integrated Housing and Human Settlement Grant</i>	2 547 223	2 823 711	3 187 086	3 771 831	3 771 831	3 771 831	3 804 611	3 970 951	4 186 987
<b>Total receipts</b>	<b>2 908 347</b>	<b>3 497 309</b>	<b>4 100 906</b>	<b>4 511 575</b>	<b>4 635 778</b>	<b>4 635 777</b>	<b>4 568 343</b>	<b>4 704 300</b>	<b>4 966 897</b>

The Department's main source of funding is the Integrated Human Settlement Conditional Grant received from the National Department of Human Settlement for financing implementation of the national and provincial housing programmes. The Department is also allocated the provincial equitable share which is primarily for operational activities. The total budget allocation for the 2011/12 financial year amounts to R4.5 billion, of which the Human Settlement Conditional Grant constitutes 83 per cent and the remaining 17 per cent is the

provincial equitable share allocation. The allocation for the conditional grant decreases by R518 million during the 2011/12 financial year when compared with the 2010/11 indicative allocation. National Treasury has decreased the allocation to fund the new Urban Settlement Grant.

The equitable share increased from R739.7 million to R763.7 million, an increase of 3 per cent. The equitable share decreases from R794.5 million to R739.7 million from 2009/10 to 2010/11 financial year, translating to decrease of 7.4 per cent. However the budget is projected to increase over the MTEF to enable the Department to deliver on provincial outcomes informed by its mandate. The budget increases by R2.285 million between the 2011/12 and 2012/13 period. The total budget for the Department decreases by 6 per cent year on year between the 2011/12 and 2012/13 financial years.

The provincial and conditional grants allocated to the Department during the 2011/12 MTEF cater for completion of the Alexandra Urban Renewal Projects, rehabilitation of the 20 PTP and provision of financial assistance to municipalities. The Department's budget receipts increased from R4.5 billion in 2010/11 to R4.9 billion in the 2013/14 financial year, an increase of R455.3 million. The increase is mainly due to the Housing Conditional Grant which enables the provision of housing and the eradication of informal settlements.

## 4.2 Departmental receipts

The Department's own revenue is mainly generated through sales of goods and services other than capital assets, interest and rent on land and recovery of previous year's expenditure. The Department further generates revenue from the rental stock it currently holds as well as transactions in assets and liabilities which include revenue generated from servitude granted to ESKOM. Over the 2011 MTEF, the revenue budget increases gradually from R3.9 million to R4.4 million.

**TABLE 2: DEPARTMENTAL RECEIPTS: LOCAL GOVERNMENT AND HOUSING**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences									
Sales of goods and services other than capital assets	153	236	340	432	450	277	432	452	477
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	703	410	479	302	450	59	301	317	334
Sales of capital assets									
Transactions in financial assets and liabilities	2 992	1 805	4 089	3 262	3 680	890	3 262	3 425	3 613
<b>Total departmental receipts</b>	<b>3 848</b>	<b>2 451</b>	<b>4 908</b>	<b>3 996</b>	<b>4 580</b>	<b>1 226</b>	<b>3 995</b>	<b>4 194</b>	<b>4 424</b>

## 5. PAYMENT SUMMARY

### 5.1 Key Assumptions

The 2011 MTEF budget took into consideration salary increases and the cost of improving employment conditions (ICS). Further, the Department's Human Capital Plan, the anticipated increases on goods and services and other related costs were also taken into consideration.



## 5.2 Programme summary

**TABLE 3: SUMMARY OF PAYMENTS AND ESTIMATES: LOCAL GOVERNMENT AND HOUSING**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
1. Administration	195 848	292 499	303 283	288 710	309 344	309 344	307 450	316 718	352 320
2. Human Settlement	2 897 346	3 069 760	3 553 526	4 055 254	4 156 095	4 156 094	4 006 020	4 166 091	4 400 598
3. Cooperative Governance	213 455	264 205	196 434	164 497	167 169	167 169	251 459	214 406	207 371
4. Traditional Institutional Development	2 162	3 699	3 786	3 114	3 170	3 170	3 414	7 085	6 608
<b>Total payments and estimates</b>	<b>3 308 811</b>	<b>3 630 163</b>	<b>4 057 029</b>	<b>4 511 575</b>	<b>4 635 778</b>	<b>4 635 777</b>	<b>4 568 343</b>	<b>4 704 300</b>	<b>4 966 897</b>

## 5.3 Summary of economic classification

**TABLE 4: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: LOCAL GOVERNMENT AND HOUSING**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Current payments</b>	<b>459 033</b>	<b>562 143</b>	<b>597 820</b>	<b>568 265</b>	<b>577 468</b>	<b>577 468</b>	<b>667 176</b>	<b>670 879</b>	<b>732 981</b>
Compensation of employees	261 756	345 134	402 745	425 752	435 055	435 055	518 633	520 879	577 981
Goods and services	197 277	217 009	195 075	142 513	142 413	142 413	148 543	150 000	155 000
Interest and rent on land									
<b>Transfers and subsidies to:</b>	<b>2 811 146</b>	<b>3 056 420</b>	<b>3 282 243</b>	<b>3 932 900</b>	<b>4 047 900</b>	<b>4 047 899</b>	<b>3 857 520</b>	<b>4 013 978</b>	<b>4 218 916</b>
Provinces and municipalities	10 999	79 920	14 000						
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	2 800 147	2 976 500	3 268 243	3 932 900	4 047 900	4 047 899	3 857 520	4 013 978	4 218 916
<b>Payments for capital assets</b>	<b>38 528</b>	<b>11 555</b>	<b>175 548</b>	<b>10 410</b>	<b>10 410</b>	<b>10 410</b>	<b>43 647</b>	<b>19 443</b>	<b>15 000</b>
Buildings and other fixed structures			81 951						
Machinery and equipment	38 528	11 555	1 808	10 410	10 410	10 410	43 647	19 443	15 000
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets			91 790						
Software and other intangible assets									
Payments for financial assets	104	45	1 418						
<b>Total economic classification</b>	<b>3 308 811</b>	<b>3 630 163</b>	<b>4 057 029</b>	<b>4 511 575</b>	<b>4 635 778</b>	<b>4 635 777</b>	<b>4 568 343</b>	<b>4 704 300</b>	<b>4 966 897</b>



The total amount of R4 billion allocated to Programme 2: Human Settlement constitutes 89 per cent of the Department's total budget. The funding is made available to fund the establishment of sustainable human settlements, including the implementation of the Urban Renewal Programmes (Alexandra, Bekkersdal, Evaton and Winterveldt) and to coordinate the 20 Prioritised Township Programme. The budget for Programme 3: Cooperative Governance has increased from R167 million in 2010/11 to R251 million in 2011/12. This funds other provincial local government priorities, including the coordination of energy strategy and the Disaster Management Centre.

Total expenditure on compensation of employees increased by 11.2 per cent during the 2011/12 financial year. This resulted from the merger of the former Local Government and Housing departments. The increase is provided to cater for funding of the current critical vacant posts in the Department.

Total expenditure on goods and services increased minimally from R142 million to R148 million for the 2011/12 financial year. Total expenditure on transfers to households decreased from R3.9 billion to R3.8 billion. The decrease is caused by the reduced allocation to the Human Settlement Conditional Grant so as to fund the new Urban Settlement Grant. The Urban Settlement Grant will be administered by the metros for planning and bulk infrastructure developments. However the total grant allocation increases gradually over the MTEF financial year.

The reduction of the Human Settlement grant allocation will result in a decrease in delivery targets initially set by the Department. Expenditure on capital payments has increased from R10.4 million to R 43.6 million in order to fund some capital projects, that is the refurbishment of offices, replacement of old computer equipment and office equipment for additional staff members.

## 5.4 Transfers

**TABLE 5: SUMMARY OF DEPARTMENTAL TRANSFERS TO LOCAL GOVERNMENT**

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Category A	5 083	5 700	9 500						
Category B		57 852	500						
Category C	5 916	16 368	4 000						
<b>Total payments and estimates</b>	<b>10 999</b>	<b>79 920</b>	<b>14 000</b>						

During the 2010/11 financial year the Department decided that the HIV/Aids budget grant allocation should be administered by the Department of Health and Social Development because of the nature of the programme.

## 5.5 Infrastructure payments

**TABLE 6: SUMMARY OF INFRASTRUCTURE BUDGET BY CATEGORY**

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>New infrastructure assets</b>	<b>1 268 484</b>	<b>2 541 449</b>	<b>2 609 954</b>	<b>3 802 354</b>	<b>3 917 354</b>	<b>3 799 239</b>	<b>3 784 397</b>	<b>3 934 951</b>	<b>4 153 813</b>
<b>Existing infrastructure assets</b>	<b>1 071 821</b>	<b>25 741</b>	<b>652 487</b>	<b>139 477</b>	<b>139 477</b>	<b>115 722</b>	<b>71 000</b>	<b>71 000</b>	<b>71 000</b>
Maintenance and repair	351 127	11 171	326 244	121 000	121 000	97 245	71 000	71 000	71 000
Upgrading and additions	720 694	240 570	163 122	18 477	18 477	18 477			
Rehabilitation and refurbishment			163 122						
Infrastructure transfers									
Current									
Capital									
Current infrastructure	351 127	11 171	326 244	121 000	121 000	97 245	71 000	71 000	71 000
Capital infrastructure	1 989 178	2 782 019	2 936 197	3 820 831	115 000	3 817 716	3 784 397	3 934 951	4 153 813
<b>Total Infrastructure</b>	<b>2 340 305</b>	<b>2 793 190</b>	<b>3 262 441</b>	<b>3 941 831</b>	<b>4 056 831</b>	<b>3 914 961</b>	<b>3 855 397</b>	<b>4 005 951</b>	<b>4 224 813</b>

The Department's infrastructure investment budget mainly focuses on its service delivery programmes, namely, the Eradication of Informal Settlement, Alternative Tenure (social housing, affordable rental, backyard upgrading and hostel redevelopment), urban renewal programmes (Alexandra, Bekkersdal, Evaton and Winterveldt), the 20 Prioritised Township Programme and Mixed Housing Development Programme. The Department will start new flagship projects in various parts of the Province. Infrastructure spending will cater for 5 000 serviced stands, 30 000 housing units, 3 500 units (social housing, backyard rental and hostel redevelopment units) and also provide for detailed precinct plans in the 26 priority townships and coordination of the 20 PTP as well as various projects in the four urban renewal projects.

## 6. PROGRAMME DESCRIPTION

### PROGRAMME 1: ADMINISTRATION

#### Programme description

The main goal of the Administration Programme is to strengthen and align the Department's organisational capacity and capability to deliver on its mandate. It enables the Department's business units to perform efficiently by providing corporate support (HR, financial management, ITC and facilities support). The programme ensures effective leadership, management and administrative support to the core business divisions through continuous refinement of organizational strategy and structure in compliance with appropriate legislation and best practice. The programme's outputs are reflected in government's Outcome 12, which seeks to achieve "An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship".

#### Programme objectives

- To ensure that Human Resource Management is a strategic partner to all units in the Department
- To provide effective legal services to the Department
- To provide efficient and effective facilities management to the Department
- To provide effective, efficient and stable ICT infrastructure and support to the Department
- To ensure prudent financial management, efficient and effective procurement systems and to ensure that financial planning and budgeting is aligned to the Department's strategic plan
- To provide for the functioning of the Office of the MEC and legislative support services
- To ensure maintenance of effective, efficient and transparent risk management, financial systems and controls in order to safeguard departmental assets
- To ensure good corporate governance and improved productivity through the promotion of discipline, transparency, independence, accountability, fairness and social responsibility within departmental operations

TABLE 7: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
1. Office of the MEC	12 286	24 585	21 593	22 396	22 396	22 396	28 672	29 378	31 820
2. Management	183 562	267 914	281 690	266 314	286 948	286 948	278 778	287 340	320 500
<b>Total payments and estimates</b>	<b>195 848</b>	<b>292 499</b>	<b>303 283</b>	<b>288 710</b>	<b>309 344</b>	<b>309 344</b>	<b>307 450</b>	<b>316 718</b>	<b>352 320</b>

TABLE 8: SUMMARY OF ECONOMIC CLASSIFICATION: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Current payments</b>	<b>170 277</b>	<b>267 130</b>	<b>284 520</b>	<b>265 291</b>	<b>270 925</b>	<b>270 925</b>	<b>283 287</b>	<b>295 038</b>	<b>332 444</b>
Compensation of employees	98 212	157 375	175 052	188 399	192 516	192 516	202 808	213 038	243 747
Goods and services	72 065	109 755	109 468	76 892	78 409	78 409	80 479	82 000	88 697
Interest and rent on land									
<b>Transfers and subsidies to:</b>	<b>16 906</b>	<b>16 553</b>	<b>16 063</b>	<b>18 019</b>	<b>33 019</b>	<b>33 019</b>	<b>18 579</b>	<b>21 680</b>	<b>19 876</b>
Provinces and municipalities									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	16 906	16 553	16 063	18 019	33 019	33 019	18 579	21 680	19 876
<b>Payments for capital assets</b>	<b>8 561</b>	<b>8 771</b>	<b>1 282</b>	<b>5 400</b>	<b>5 400</b>	<b>5 400</b>	<b>5 584</b>		
Buildings and other fixed structures									
Machinery and equipment	8 561	8 771	1 282	5 400	5 400	5 400	5 584		
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
<b>Payments for financial assets</b>	<b>104</b>	<b>45</b>	<b>1 418</b>						
<b>Total economic classification</b>	<b>195 848</b>	<b>292 499</b>	<b>303 283</b>	<b>288 710</b>	<b>309 344</b>	<b>309 344</b>	<b>307 450</b>	<b>316 718</b>	<b>352 320</b>

The programme's budget increased from R196 million in 2007/08 to R303 million in 2009/10 at an annual average rate of 51.2 per cent. Some programme objectives were reallocated to Corporate Services, which resulted in budget re-allocation and ultimately increased expenditure for the programme. In addition, increased spending on compensation of employees was due to expenditure resulting from the Department absorbing Xhosa Accounting and Technical Centre personnel after its closure in the 2007/08 financial year.

The budget for the 2010/11 financial year amounted to R288 million and was adjusted upwards by R21 million or 7 per cent to R309 million to fund the increase in personnel expenditure as a result of the improvement of conditions of services for all public servants during the financial year. The programme budget shows a healthy growth from R307 million to R352 million, signifying a 7.3 per cent annual average growth over the MTEF period.

Expenditure on compensation of employees grew significantly from R98 million to R157 million between 2007/08 and 2008/09, and further increasing to R176 million in 2009/10. The uneven trend was due to higher than anticipated inflationary adjustments during the 2007/08 MTEF period. During the 2010/11 financial year the budget was adjusted upwards by R15 million under the Communications Directorate as part of Human Settlement Community Outreach Programme.

## PROGRAMME 2: HUMAN SETTLEMENT

### Programme description

The core focus of the Human Settlements Programme is to build cohesive and sustainable communities by ensuring that services and infrastructure are provided to create sustainable human settlements. This programme promotes effective and efficient delivery of national and provincial housing programmes. It also concentrates on the integrated redevelopment of urban communities at scale, cultivating sustainable local economies.

Attached to this programme are other transversal functions that include quality assurance, research, policy development, strategic planning and housing support. This programme is also responsible for the efficient management of provincial assets through property management. The programme's outputs are reflected in government's Outcome 8, which seeks to achieve "Sustainable human settlement and improved quality of household life."

**Programme objectives**

- Develop and advance the regulatory environment for sustainable human settlements;
- Capacitate municipalities and officials in the human settlements sector;
- Socio-economic integration of vulnerable groups through human settlement initiatives;
- Provide and develop integrated infrastructure for the creation of cohesive communities;
- Provide and facilitate the development of innovative and quality housing solutions;
- Ensure the efficient and effective management of departmental fixed assets.

**TABLE 9: SUMMARY OF PAYMENTS AND ESTIMATES: HUMAN SETTLEMENT**

<b>R thousand</b>	<b>Outcome</b>			<b>Main appropriation</b>	<b>Adjusted appropriation</b>	<b>Revised estimate</b>	<b>Medium-term estimates</b>		
	<b>2007/08</b>	<b>2008/09</b>	<b>2009/10</b>	<b>2010/11</b>			<b>2011/12</b>	<b>2012/13</b>	<b>2013/14</b>
1. Housing Needs, Research and Planning	13 485	15 492	16 708	18 198	18 144	18 144	20 434	32 164	33 190
Administration	6 988	5 656	7 029	6 412	6 358	6 358	5 484	9 459	8 830
Policy	3 342	4 168	3 673	4 579	4 579	4 579	5 599	9 653	10 454
Planning	3 155	3 668	4 175	4 207	4 207	4 207	6 199	9 917	10 599
Research		2 000	1 831	3 000	3 000	3 000	3 152	3 135	3 307
2. Housing Development	2 805 260	2 986 755	3 455 409	3 952 554	4 053 154	4 053 153	3 911 391	4 059 732	4 289 132
Administration	66 262	80 805	191 386	105 061	143 076	105 061	102 280	120 605	126 726
Financial Interventions	17 260	327 556	114 513	426 500	426 500	426 500	436 447	472 914	498 924
Incremental Intervention	2 215 721	1 953 006	2 587 297	2 794 943	2 857 528	2 895 542	2 718 441	2 782 624	2 942 295
Social and Rental Intervention	487 417	577 389	528 592	568 371	568 371	568 371	593 948	620 301	654 418
Rural Intervention	18 600	47 999	33 621	57 679	57 679	57 679	60 275	63 288	66 769
3. Housing Assets Management Property Management	78 601	67 513	81 409	84 502	84 797	84 797	74 195	74 195	78 276
Administration	34 358	15 516	13 138	13 502	13 797	13 797			1
Sale and Transfer of Housing Properties	16 243	23 997	27 271	29 000	29 000	29 000	30 309	31 825	33 575
Devolution of Housing Properties		1 000		1 000	1 000	1 000	1 044	1 096	1 156
Housing Properties Maintenance	28 000	27 000	41 000	41 000	41 000	41 000	42 842	41 274	43 544
<b>Total payments and estimates</b>	<b>2 897 346</b>	<b>3 069 760</b>	<b>3 553 526</b>	<b>4 055 254</b>	<b>4 156 095</b>	<b>4 156 094</b>	<b>4 006 020</b>	<b>4 166 091</b>	<b>4 400 598</b>

**TABLE 10: SUMMARY OF ECONOMIC CLASSIFICATION: HUMAN SETTLEMENT**

<b>R thousand</b>	<b>Outcome</b>			<b>Main appropriation</b>	<b>Adjusted appropriation</b>	<b>Revised estimate</b>	<b>Medium-term estimates</b>		
	<b>2007/08</b>	<b>2008/09</b>	<b>2009/10</b>	<b>2010/11</b>			<b>2011/12</b>	<b>2012/13</b>	<b>2013/14</b>
<b>Current payments</b>	<b>114 105</b>	<b>109 813</b>	<b>127 613</b>	<b>140 393</b>	<b>141 234</b>	<b>141 234</b>	<b>144 016</b>	<b>156 293</b>	<b>186 558</b>
Compensation of employees	84 037	86 715	103 667	112 491	114 949	114 949	114 016	133 633	155 553
Goods and services	30 068	23 098	23 946	27 902	26 285	26 285	30 000	22 660	31 005
Interest and rent on land									
Transfers and subsidies to:	<b>2 783 241</b>	<b>2 959 947</b>	<b>3 252 173</b>	<b>3 914 861</b>	<b>4 014 861</b>	<b>4 014 860</b>	<b>3 837 941</b>	<b>3 992 298</b>	<b>4 199 040</b>
Provinces and municipalities									
Departmental agencies and accounts									
Universities									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	2 783 241	2 959 947	3 252 173	3 914 861	4 014 861	4 014 860	3 837 941	3 992 298	4 199 040
<b>Payments for capital assets</b>			<b>173 740</b>				<b>24 063</b>	<b>17 500</b>	<b>15 000</b>
Buildings and other fixed structures			81 951						
Machinery and equipment							24 063	17 500	15 000
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets			91 790						
Software and other intangible assets									
Payments for financial assets									
<b>Total economic classification</b>	<b>2897346</b>	<b>3 069 760</b>	<b>3 553 526</b>	<b>4 055 254</b>	<b>4 156 095</b>	<b>4 156 094</b>	<b>4 006 020</b>	<b>4 166 091</b>	<b>4 400 598</b>

Total payments for the Human Settlement programme increased from R2.8 billion to R4 billion over the seven year period under review, at an annual average growth rate of 36 per cent. The expenditure is attributable to sub-programme 2: Housing Development whose budget grows from R3.9 billion to R4 billion over the 2011 MTEF. The programme will focus on developing mixed houses on well-located land, servicing approximately 15 732 stands and building approximately 17 915 houses.

During the 2009/10 adjustment budget an additional amount of R80 million was allocated to this programme as a refund for land that was purchased for the development of mixed housing to address the housing backlog in the Diepsloot area. Funds were reprioritised for the provision of 7600 housing opportunities for various income groups.

The programme budget increases by R502 million or 12 per cent from R3.5 billion in 2009/10 to R4 055 billion in the 2010/11 financial year. The Department allocated this budget to fund its housing projects, including building 3 609 houses and servicing 1 426 stands for the Mixed-Housing programme. Furthermore, the Department received an additional amount of R100 million during the 2010/11 adjustment budget to fund Khutsong Municipality as part of the Human Settlement Development Grant. The Mixed Housing programme delivered 1 646 houses and serviced at least 2 988 stands for the community in 2010/11. The Department eradicated 12 informal settlements in the same financial year.

Over the 2011 MTEF period, the budget steadily increases from R4 billion to R4.4 billion in the 2013/14 financial year. The sub-programme: Housing Development planned to deliver 84 917 houses and service 86 339 stands throughout the province during the period from 2011 to the 2014 financial year.

The budget for transfers to households declines by R177 million during the 2011/12 financial year mainly because of the reduction in the Integrated Human Settlement Grant allocation. This reduction is so as to fund the Urban Settlement grant to municipalities for bulk infrastructure.

**SERVICE DELIVERY MEASURES****SUB-PROGRAMME: HOUSING NEEDS, RESEARCH AND PLANNING**

Performance Measure/ Indicator	Estimated Annual Targets		
	2011/12	2012/13	2013/14
Number of Acts passed and/ or policy guidelines approved (Policy unit)	1		
A Multi Year Housing Development plan/ APP developed by October (Planning unit)	1	1	1
Number of municipalities capacitated and supported with regard to human settlement (housing) development planning (Planning unit)	12	12	12
Approved Inclusionary Housing Bill	Approved Bill	Development of implementation plan	Support municipalities with implementation
Approval of policies on inclusionary housing; Special Needs CRU Implementation and Relocation Guidelines	Approved policies	Review of policies	Review of policies
Approved Sustainable Human Settlement Strategy and Plan on integrated approach to human settlements	Strategy approved	Implementation	Implementation
Accreditation: Approval of municipalities on levels one and two by MEC	Support provided to 3 accredited metros and monitoring of performance	Review of municipal accreditation	Project completed
Number of youth successfully trained and placed with contractors for the NYS Programme	40 youth trained	40 youth placements	40 youth trained
Number of members from vulnerable groups trained in construction and business management	10	10	10

**SUB-PROGRAMME: HOUSING DEVELOPMENT**

Performance Measure/Indicator	Estimated Annual Targets		
	2011/12	2012/13	2013/14
Number of serviced sites improved/upgraded for rural housing	450	155	160
Number of housing units completed for rural housing	324	150	300
Implemented Urban Renewal Master Plan for Winterveldt	Implementation	Conduct impact assessment	Project complete
Finalisation of implementation of existing Urban Renewal Projects (Alexander, Evaton and Bekkersdal)	Implementation of existing Master Plan finalised	Impact assessment of implemented programmes conducted	Project complete
Number of serviced sites for Urban Renewal Programme	650	675	700
Number of housing units built for Urban Renewal Programme	900	905	910
Number of townships upgraded	26	26	26
Number of precinct plans developed and approved	3 Precinct developments completed	3 Precinct developments completed	3 Precinct developments completed
Number of serviced sites for Mixed-Housing Development (MHD)	4 906	4 500	4 900
Number of housing units completed for MHD	4 906	4 500	4 900
Number of projects utilising ABT	3	3	3
Number of serviced sites completed for eradication of informal settlements	28 874	25 000	28 000
Number of housing units completed for eradication of informal settlements	20 070	18 000	20 000

**SUB-PROGRAMME: HOUSING ASSET MANAGEMENT PROPERTY MANAGEMENT**

Performance Measure/Indicator	Estimated Annual Targets		
	2011/12	2012/13	2013/14
Number of residential properties transferred to beneficiaries through Enhanced Extended Discount Benefit Scheme (EEDBS)	10 000	8 000	Project Completed
Number of registered cases resolved within the province	1 000	1 000	Project completed
Number of flats maintained	8 flats in Eldorado Park; Nancefield; Lenasia; South Fork and Octavia	8 Flats in Eldorado Park; Nancefield; Lenasia and South Fork	8 Flats in Eldorado Park; Nancefield; Lenasia and South Fork
Number of hostels maintained	6	6	6
Number of commercial properties maintained	2	Project completed	Project completed
Number of vacant stands maintained	32	8	Project completed

**PROGRAMME 3: COOPERATIVE GOVERNANCE****Programme description**

The goal of the Cooperative Governance Programme is to strengthen the developmental state by enhancing participatory governance and building the capacity and capability of local government to achieve its constitutional mandate. In addition, this programme seeks to build an inclusive economic environment which is conducive to the creation of decent work.

This programme coordinates and facilitates development and planning in municipalities to ensure that a variety of services are accessible to communities and delivered in an integrated and sustainable manner. The programme's outputs are reflected in the provincial outcome which calls for "A responsive, accountable, effective and efficient local government system."

**Programme objectives**

- Deepen participatory democracy processes and strengthen its institutions
- Strengthen institutions of governance, service delivery and capacity within municipalities
- Acquire, manage and develop suitable and well located land (including state-owned) for the creation of sustainable human settlements
- Ensure accelerated municipal basic services and infrastructure delivery to meet national targets
- Full inter-operability amongst provincial management and disaster management centres in the province
- Establishment, coordination and monitoring of operations and effectiveness of provincial disaster management and fire brigade structures
- Full compliance with fire and rescue services norms and standards
- Creation of awareness by conducting disaster management and fire and rescue services campaigns

**TABLE 11: SUMMARY OF PAYMENTS AND ESTIMATES: COOPERATIVE GOVERNANCE**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
1. Local Governance	157 135	138 493	161 245	121 030	123 171	123 171	208 011	147 687	158 172
Municipal Administration	9 598	8 002	8 677	11 495	11 495	11 495	11 796	12 918	13 173
Municipal Finance	18 944	22 333	26 049	9 968	9 968	9 968	64 836	21 084	35 404
Community Development Workers	74 127	77 176	82 588	75 331	77 472	77 472	86 379	87 257	84 890
Capacity and Development	54 466	30 982	43 931	24 236	24 236	24 236	45 000	26 428	24 705
2. Development and Planning	56 320	125 712	35 189	43 467	43 998	43 998	43 448	66 719	49 199
Land Management	8 686	4 715	5 115	6 508	6 508	6 508	6 282	11 360	11 533
Municipal Integrated Development Planning	5 332	7 879	8 464	9 692	9 692	9 692	8 909	11 856	10 284
Disaster Management	36 993	37 287	13 149	20 005	20 005	20 536	20 588	26 596	9 994
Municipal Infrastructure	5 309	75 831	8 461	7 262	7 793	7 262	7 669	16 907	17 388
<b>Total payments and estimates</b>	<b>213 455</b>	<b>264 205</b>	<b>196 434</b>	<b>164 497</b>	<b>167 169</b>	<b>167 169</b>	<b>251 459</b>	<b>214 406</b>	<b>207 371</b>



TABLE 12: SUMMARY OF ECONOMIC CLASSIFICATION: COOPERATIVE GOVERNANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Current payments</b>	<b>173 126</b>	<b>181 612</b>	<b>181 901</b>	<b>159 467</b>	<b>162 139</b>	<b>162 139</b>	<b>236 459</b>	<b>212 463</b>	<b>207 371</b>
Compensation of employees	78 711	99 620	121 439	122 275	124 947	124 947	198 999	167 761	172 073
Goods and services	94 415	81 992	60 462	37 192	37 192	37 192	37 460	44 702	35 298
Interest and rent on land									
Transfers and subsidies to:	10 999	79 920	14 007	20	20	20	1 000		
Provinces and municipalities	10 999	79 920	14 000						
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households			7	20	20	20	1 000		
<b>Payments for capital assets</b>	<b>29 330</b>	<b>2 673</b>	<b>526</b>	<b>5 010</b>	<b>5 010</b>	<b>5 010</b>	<b>14 000</b>	<b>1 943</b>	
Buildings and other fixed structures									
Machinery and equipment	29 330	2 673	526	5 010	5 010	5 010	14 000	1 943	
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
<b>Total economic classification</b>	<b>213 455</b>	<b>264 205</b>	<b>196 434</b>	<b>164 497</b>	<b>167 169</b>	<b>167 169</b>	<b>251 459</b>	<b>214 406</b>	<b>207 371</b>

Programme total payments decreased at an annual average rate of 9 per cent from R213 million to R196 million between 2007/08 and 2009/10 financial years. Contributing to the expenditure is the sub-programme: Local Governance with total expenditure of R161 million for the 2009/10 financial year, whereas a sharp decline in expenditure was recorded under the sub-programme Development Planning between the 2008/09 and 2009/10 financial years. The spending was to ensure provision of key support services to local government through CDWs and the EPWP. During the 2009/10 adjustment period the programme received an additional allocation of R70 million for the eradication of water backlogs in identified areas. The funds were to cater for provision of bulk water mains, reticulating water mains, standpipes, and elevated water tanks, construction of reservoirs and water towers and rehabilitation of boreholes and hand pumps. An additional R17 million from national sources (the Internally Displaced People Management grant) was allocated to the Department for expenditure incurred in addressing the xenophobic attacks on foreigners in May 2008.

The Department allocated R164.5 million in 2010/11 to fund the ward committees, implementation of the CDW model, incorporation of Merafong in the province, implementation of the Municipal Revenue Enhancement Strategy and support to municipalities. The allocation increased during the adjustment budget to fund salary increases as per the 2010 wage settlement in the public sector. Achievements during the period under review include monitoring six alternative energy projects (including 2 000 solar water heaters installed in Ekurhuleni Metropolitan Municipality), CDWs' must intensified door-to-door campaign to collate data on planned protests so as to inform the Provincial Disaster Management Centre and implementation of the Revenue Enhancement and Debt Management Model.

The 2011 MTEF budget reduces from R251.5 million to R207.4 million mainly due to reduced budget for municipal finance and budget for capacity and development in the outer years. This budget will fund six outputs that contribute to the planned provincial outcome of a "responsive, effective and efficient local government system". The Department plans to train and mentor 500 officials in critical and scarce skills in municipalities, install 38 000 solar geysers and implement 35 alternative energy projects, support the merger of Metsweding

District Municipality with The City of Tshwane Metropolitan Municipality, provide 23 CDWs for Merafong, and roll out the Revenue Enhancement and Debt Management Model in six municipalities.

## KEY OUTPUTS AND SERVICE DELIVERY MEASURES

### SUB-PROGRAMME: LOCAL GOVERNANCE

Performance Measure/Indicator	Estimated Annual Targets		
	2011/12	2012/13	2013/14
Quarterly monitoring report on functionality of ward committees	4 quarterly reports regarding functionality of ward committees	4 quarterly reports regarding functionality of ward committees	4 quarterly reports regarding functionality of ward committees
Monitoring report on public participation	4 quarterly public participation reports received from municipalities	4 quarterly public participation reports received from municipalities	4 quarterly public participation reports received from municipalities
Quarterly report on establishment and training of ward committees	Conduct the status quo on the establishment of ward committees and develop a comprehensive report	2 reports on Training of ward committees in key municipal processes	2 reports on Training of ward committees in key municipal processes
Number of capacity building programmes held for public participation	Induction of ward committees and 2 civic education workshops held	Civic education on public participation framework	Civic education on public participation framework
		Public participation dialogue	Public participation dialogue
Monthly and quarterly reports on the number of service delivery cases referred	Monthly and quarterly reports on the number of service delivery cases referred	Monthly and quarterly reports on the number of service delivery cases referred and action taken by sector departments	Monthly and quarterly reports on the number of service delivery cases referred and action taken by sector departments
Monthly and quarterly reports on the number of community members assisted in accessing public services	Monthly and quarterly reports on the number of community members assisted in accessing public services	Monthly and quarterly reports on the number of community members assisted in accessing public services	Monthly and quarterly reports on the number of community members assisted in accessing public services
Number of Local intersectoral steering committee (LISSC) meetings facilitated and supported	Report quarterly on 11 LISSC meetings facilitated and supported	Report quarterly on 11 LISSC meetings facilitated and supported	Report quarterly on 11 LISSC meetings facilitated and supported

### SUB-PROGRAMME: DEVELOPMENT AND PLANNING

Performance Measure/Indicator	Estimated Annual Targets		
	2011/12	2012/13	2013/14
Number of properties acquired.	30 properties acquired	20 properties acquired	22 properties acquired
Audit and analysis of GPG vacant Land portfolio	2 500 (25% of the current land database) GPG land parcels audited and populated on the electronic register	Project completed	Project completed
Number of properties disposed of to National Government (Housing Act/Disposal Policy)	20 properties transferred to National Govt.	10 properties transferred to National Govt.	10 properties transferred to National Govt.
Number of properties disposed of to Local Government (Housing Act/Disposal Policy)	10 000 properties devolved or transferred to municipalities in terms of the Housing Act	5000 properties devolved or transferred to municipalities in terms of the Housing Act	2 500 properties devolved or transferred to municipalities in terms of the Housing Act
Number of properties disposed of to the public	40 properties disposed off to the public in terms of the land disposal policy	10 properties disposed off to the public in terms of the disposal policy	10 properties disposed off to the public in terms of the disposal policy
Number of properties inspected for safeguarding	300 inspections	300 inspections	300 inspections
Number of cases identified and dealt with to safeguard GPG vacant land	6 cases dealt with	5 cases dealt with	5 cases dealt with
Number of properties vested with GPG	300 properties vested with GPG	400 properties vested with GPG	400 properties vested with GPG
Number of servitudes granted on GPG owned land	20 servitudes granted on GPG owned land	20 servitudes granted on GPG owned land	20 servitudes granted on GPG owned land
Number of South African Institute of Civil Engineers (SAICE) deployed to municipalities to provide technical support	36 SAICE professional staff deployed to municipalities	36 SAICE professional staff deployed to municipalities	36 SAICE professional staff deployed to municipalities

Performance Measure/Indicator	Estimated Annual Targets		
	2011/12	2012/13	2013/14
Number of households provided with basic sanitation	15 000 households	15 000 households	15 000 households
Number of municipal infrastructure master plans developed/reviewed	20 master plans developed/reviewed	20 master plans developed/reviewed	20 master plans developed/reviewed
Number of households provided with access to basic water	110 000 households	110 000 households	110 000 households
Number of municipalities implementing the Water Conservation and Water Demand Management (WC/WDM) Programme	5 municipalities implementing WC/WDM programme	9 municipalities implementing WC/WDM programme	12 municipalities implementing WC/WDM programme
Number of municipalities rolling out free basic services to indigent households	10 municipalities providing free basic services to indigent households	10 municipalities providing free basic services to indigent households	10 municipalities providing free basic services to indigent households
Number of Waste-Water Treatment Works (WWTW) refurbishments/upgrades for sanitation	5 WWTW refurbished /upgraded	5 WWTW refurbished /upgraded	5 WWTW refurbished /upgraded
Number of households provided with Basic Electricity / Energy	50 000 households	50 000 households	50 000 households
Number of municipalities implementing Solid Waste Management (SWM) in formal and informal settlements	12 municipalities implementing SWM in formal and informal settlements	12 municipalities implementing SWM in formal and informal settlements	12 municipalities implementing SWM in formal and informal settlements
Amount of funds spent on the implementation of the Municipal Infrastructure Grant (MIG) Programme for 10 municipalities	R456 million (70 % Expenditure by 30 March 2012)	R555 million (70 % Expenditure by 30 March 2013)	R650 million (70 % Expenditure by 30 March 2014)
Number of municipalities implementing waste water management systems and projects	3 municipalities implementing the waste water management systems and projects	Best technological and cost effective options implemented in 4 municipalities	Best technological and cost effective options implemented in all municipalities
Number of alternative energy projects implemented across all municipalities	10 alternative energy projects implemented	10 alternative energy projects implemented	10 alternative energy projects implemented
Progress reports on solar geysers installed by municipalities by 2014	Progress report on 38000 solar geysers installed by municipalities	Progress report on 35000 solar geysers installed by municipalities	Progress report on 35000 solar geysers installed by municipalities
Quarterly monitoring report on the effective management of major events between the PDMC and relevant disaster management centres in the Province.	4 Quarterly reports on the effective management of major events	4 Quarterly reports on the effective management of major events	4 Quarterly reports on the effective management of major events
Quarterly monitoring report on the functionality of Disaster Management and Fire and Rescue structures in the province	4 quarterly reports regarding functionality of Disaster Management and Fire & Rescue structures.	4 quarterly reports regarding functionality of Disaster Management and Fire & Rescue structures.	4 quarterly reports regarding functionality of Disaster Management and Fire & Rescue structures.
Establishment of a Provincial Fire & Rescue Inspectorate to ensure full compliance to Norms & Standards.	Establishment of Inspectorate to monitor compliance to Norms & Standards.	4 quarterly reports regarding compliance to Fire & Rescue Services Norms and Standards.	4 quarterly reports regarding compliance to Fire & Rescue Services Norms and Standards.
Number of awareness campaigns conducted	5 awareness campaigns of Disaster Management and Fire & Rescue Services conducted.	4 awareness campaigns of Disaster Management and Fire & Rescue Services conducted.	4 awareness campaigns of Disaster Management and Fire & Rescue Services conducted.

## PROGRAMME 4: TRADITIONAL INSTITUTION DEVELOPMENT

### Programme description

To promote and facilitate viable and sustainable traditional institutions and to support and enhance the capacity of traditional authorities. The key performance areas are: traditional institutional administration, traditional resource administration, rural development facilitation and traditional land administration

### Programme objectives

- To strengthen co-operative governance between municipalities and traditional leaders;
- To manage the institutional administrative and financial frameworks of traditional institutions;
- To draw up administrative policy guidelines and to draw up and implement capacity building programmes;
- To support and strengthen the development capacity of traditional leadership and institutions;
- To manage and register traditional land rights.

**TABLE 13: SUMMARY OF PAYMENTS AND ESTIMATES: TRADITIONAL INSTITUTIONAL DEVELOPMENT**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
1. Traditional Institutional Administration	1 758	3 218	2 725	1 114	1 134	1 134	1 318	4 977	4 768
2. Traditional Resource Administration	290	481	21	820	837	837	860	880	758
3. Rural Development Facilitation	114		1 040	580	590	590	608	591	533
4. Traditional Land Administration				600	609	609	628	637	549
<b>Total payments and estimates</b>	<b>2 162</b>	<b>3 699</b>	<b>3 786</b>	<b>3 114</b>	<b>3 170</b>	<b>3 170</b>	<b>3 414</b>	<b>7 085</b>	<b>6 608</b>

**TABLE 14: SUMMARY OF ECONOMIC CLASSIFICATION: TRADITIONAL INSTITUTIONAL DEVELOPMENT**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Current payments</b>	<b>1 525</b>	<b>3 588</b>	<b>3 786</b>	<b>3 114</b>	<b>3 170</b>	<b>3 170</b>	<b>3 414</b>	<b>7 085</b>	<b>6 608</b>
Compensation of employees	796	1 424	2 587	2 587	2 643	2 643	2 810	6 447	6 608
Goods and services	729	2 164	1 199	527	527	527	604	638	
Interest and rent on land									
<b>Transfers and subsidies to:</b>									
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
Payments for capital assets	<b>637</b>	<b>111</b>							
Buildings and other fixed structures									
Machinery and equipment	637	111							
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
<b>Total economic classification</b>	<b>2 162</b>	<b>3 699</b>	<b>3 786</b>	<b>3 114</b>	<b>3 170</b>	<b>3 170</b>	<b>3 414</b>	<b>7 085</b>	<b>6 608</b>

Total payments for the Programme increase by 64 per cent from R2 162 million in 2007/08 to R3 786 million in the 2012/13 financial year. Programme expenditure has increased considerably from R2 million to R3.7 million or by 43 per cent from the 2007/08 to the 2009/10 financial years. The programme supports the institution of traditional leadership by covering travel expenses of the Senior Traditional Leaders to the opening of the National House of Traditional Leadership, the budget speech and the opening of Provincial Houses of Traditional Leaders.

Furthermore, the directorate supports traditional council's with request from COGTA for them to participate in capacity building programmes.

The programme budget increased to cater for the incorporation of North-West and Mpumalanga traditional community areas into Gauteng province and the need to provide for the administration of traditional affairs. The 2011/12 budget declines by R672 million from R3.7 million in 2009/10 to R3.1 million. The budget caters for the provision of infrastructure support to the Traditional Councils in order for them to perform their traditional and customary responsibilities.

However, over the MTEF the budget grows from R3.4 million in 2011/12 to R7.6 million in 2012/13, thereafter declines to R6.6 million in the 2013/14 financial year. The allocated budget will cater for planned consultative meetings the on draft legislation, approval and implementation of regulations. Through the programme, the department plans to implement 3 capacity building programmes and organise events to support traditional communities and their institutions.

### SERVICE DELIVERY MEASURES

Performance Measure/Indicator	Estimated Annual Targets		
	2011/12	2012/13	2013/14
Number of traditional communities in which functional Traditional Leadership Structures are established	2 Traditional Councils transformed and supported	Support Traditional Institutions in the implementation of legislation	Support traditional leaders and its councils in the implementation of legislation
Implementation of regulations on the traditional leadership legislation	Consultative meetings on draft legislation, approval and implementation of regulations	Fully integrated Traditional institutions in Gauteng	Fully integrated Traditional institutions in Gauteng
Number of capacity building activities implemented	Implementation of 3 capacity building programmes	Implementation of 3 capacity building programmes	Implementation of 3 capacity building programmes
Number of events organised to support traditional communities and their institutions	1 cultural event supported and 1 rural women's empowerment session held	Support traditional communities and their institutions in significant cultural events	Support traditional communities and their institutions in significant cultural events
Number of community authorities disestablished	1 Community Authority Disestablished		

## 7. OTHER PROGRAMME INFORMATION

### 7.1 Personnel numbers and cost

TABLE 15: PERSONNEL NUMBERS AND COSTS1: LOCAL GOVERNMENT AND HOUSING

Personnel numbers	As at 31 March 2008	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014
1. Administration	592	875	867	1 205	1 205	1 205	1 271
2.. Human Settlement	413	297	319	350	425	425	448
3. Cooperative Governance	699	814	805	762	762	762	804
5. Traditional Institutional	5	7	7	7	7	7	7
<b>Total personnel numbers</b>	<b>1 709</b>	<b>1 993</b>	<b>1 998</b>	<b>2 324</b>	<b>2 399</b>	<b>2 399</b>	<b>2 531</b>
Total provincial personnel cost (R thousand)	261 756	345 134	378 894	425 752	457 929	466 109	491 748
Unit cost (R thousand)	304	180	178	172	191	195	206

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TABLE 16: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Total for department</b>									
Personnel numbers (head count)	1709	1993	1762	1816	1953	2065	1953	2065	2332
Personnel cost (R thousands)	261756	345134	403569	425752	435055	425752	543059	555482	577981
<b>Human resources component</b>									
Personnel numbers (head count)	27	27	53	70	70	70	70	70	70
Personnel cost (R thousands)									
Head count as % of total for department	1.58%	1.35%	3.01%	3.85%	3.58%	3.39%	3.58%	3.39%	3.00%
Personnel cost as % of total for department	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Finance component</b>									
Personnel numbers (head count)	94	94	100	106	106	106	106	106	106
Personnel cost (R thousands)									
Head count as % of total for department	5.50%	4.72%	5.68%	5.84%	5.43%	5.13%	5.43%	5.13%	4.55%
Personnel cost as % of total for department	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Full time workers</b>									
Personnel numbers (head count)	0	0	621	640	640	640	695	735	786
Personnel cost (R thousands)									
Head count as % of total for department	0%	0%	35%	35%	33%	31%	36%	36%	34%
Personnel cost as % of total for department	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Part-time workers</b>									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for department	0%	0%	0%	0%	0%	0%			
Personnel cost as % of total for department	0	0	0	0	0	0			
<b>Contract workers</b>									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for department	0%	0%	0%	0%	0%	0%			
Personnel cost as % of total for department	0%	0%	0%	0%	0%	0%			

The tables above show the department's indicates that personnel number increased from 1 709 in March 2008 to 2 324 in 2010 March, personnel number and cost are mainly in programme 1: Administration. The departments personnel expenditure increases from R261 million in 2008 to R425 million 2011. The budget is mainly covers inflationary increase, as personnel increased drastically after the former DLG and DoH merged to DLGH in 2009/10. The department does not have part-time and contract workers.

## 7.2 Training

TABLE 17: PAYMENTS ON TRAINING: LOCAL GOVERNMENT AND HOUSING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>1: Administration</b>	<b>1105</b>	<b>1 886</b>	<b>3 786</b>	<b>2655</b>	<b>2 655</b>	<b>2 655</b>	<b>3 010</b>	<b>3 152</b>	<b>3 152</b>
of which									
Subsistence and travel									
Payments on tuition	1 105	1 886	3786	2 655	2 655	2 655	3 010	3 152	3 152
<b>2: Human Settlements</b>	<b>1 060</b>	<b>1 290</b>		<b>1 595</b>	<b>1 595</b>	<b>1 595</b>	<b>1 880</b>	<b>1 880</b>	<b>1 880</b>
of which									
Subsistence and travel									
Payments on tuition	1 060	1 290		1 595	1 595	1 595	1 880	1 880	1 880
<b>3: Cooperative Governance</b>		<b>886</b>	<b>770</b>	<b>957</b>	<b>957</b>	<b>957</b>	<b>967</b>	<b>967</b>	<b>967</b>

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
of which									
Subsistence and travel									3 152
Payments on tuition		886	770	957	957	957	967	967	967
4.Traditional Institution Development									
of which									
Subsistence and travel									
Payments on tuition									
<b>Total payments on training:</b>	<b>2 165</b>	<b>4 062</b>	<b>4 556</b>	<b>5 207</b>	<b>5207</b>	<b>5207</b>	<b>5857</b>	<b>5 999</b>	<b>5 999</b>

TABLE 18: INFORMATION ON TRAINING: LOCAL GOVERNMENT AND HOUSING

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2007/08	2008/09	2009/10	2010/11			2011/12	2007/08	2008/09
Number of staff	886	2 050	1 959	2 398	2 398	2 398	2 460	2 460	2 200
Number of personnel trained	793	1635	769	1 170	1 170	1 170	1 270	1 270	800
of which									
Male	617	800	334	454	454	454	576	576	350
Female	556	835	427	663	663	663	694	694	450
Number of training opportunities	31	62	67	75	75	75	87	87	30
of which									
Tertiary	1	24	24	27	27	27	31	31	60
Workshops	26	11	14	17	17	17	20	20	25
Seminars	4	5	7	6	6	6	7	7	15
Other			22	25	25	25	29	29	40
Number of bursaries offered	77	75	71	78	78	78	80	80	60
Number of interns appointed	85	100	84	86	86	86	89	89	80
Number of learnership appointed	252	336	311	241	241	241	233	233	25
Number of days spent on training									

The total allocation during the 2011/12 financial year for training, including bursaries, amount to R5.2 million or 1.8 percent of the total personnel budget. This payment on training exceeds the 1 percent of the personnel budget required in terms of the skills development Act.

The department offered 71 bursaries during the period 2007/08 and 2009/10. For 2011/12 financial year the department budget to offer 78 bursaries. Total of 86 interns were appointed in the department for 2010/11 of which it increases to 89 in 2011/12 and over the MTEF the department plans to appoint 397 interns

### 7.3 Reconciliation of structural changes

TABLE 19: RECONCILIATION OF STRUCTURAL CHANGES: LOCAL GOVERNMENT AND HOUSING

Programmes for 2009/10			Programmes for 2010/11		
	2009/10 Equivalent				
	Programme	Sub-programme		Programme	Sub-programme
Housing Needs, Research and Planning	2	4 Housing Needs, Research and Planning	Human Settlements	2	1.Housing Needs, Research and Planning
Housing Development	3	2.Housing Development	Human Settlements	2	2.Housing Development
Housing Asset Management Property Management	4	Housing Asset Management Property Management	Human Settlements	2	3.Housing Assets Management Property Management



Programmes for 2009/10			Programmes for 2010/11		
	2009/10 Equivalent				
	Programme	Sub-programme		Programme	Sub-programme
Local Governance	2	1.Municipal Administration 2.Municipal Finance 3. Community Development Workers 4.Capacity Development	Cooperative Governance	3	1.Local Governance
Integrated Development Planning and Service Delivery	3	1.Disaster Management 2.Land Management 3.Municipal Integrated Dev Planning 4.Municipal Infrastructure	Cooperative Governance	3	2.Development and Planning
Traditional Institution Management	4	1.Traditional Institution Administration  2.Traditional Resource Administration 3RuralDevelopment Facilities	Traditional Institutional Development	4	1.Traditional Institution Administration  2.Traditional Resource Administration 3.Rural Development Facilities

## 8. CROSS-CUTTING ISSUES 2011/12

TABLE 1: Sector Development Support

Cross-Cutting Issue	Programme and sub-programme	Indicator/Measure	Output	Outcome	MTEF BUDGET		
					2011/12	2012/13	2013/14
Youth	Empowerment: Capacity building and skills training of youth interested in construction work	Number of youth successfully trained and placed with contractors for the NYS Programme	40 youth trained	40 youth competent in the area of housing construction	R200 000	R500 000	R750 000
Vulnerable groups (Pwds)	Empowerment: Capacity building and skills training of People With Disabilities interested in construction work	Number of members from vulnerable groups trained on construction and business management	10 members from the vulnerable trained	10 members from vulnerable groups competent in the area of housing construction	R1 500 000	R 2 000 000	R2 500 000
Women	Empowerment: Capacity building and skills training of women councillors	Number of women councillors who completed training	50 Women councillors trained on the skills training programme	Women councillors understand their roles as leaders in the community.	R1 500 000	Nil	Nil
HIV/AIDS	Implementation of the Municipal HIV & AIDS Program	% males and females who are reached with HIV / AIDS communication programs % most at risk groups who are reached with HIV / AIDS communication program	Indigent Burial Support Workplace Program	Halving new HIV infections by 50% by 2011	R13 650 000	R1 433 500	R1 504 925
			Mass Door-to-Door Education Program  Training and Capacity Building NGO / BBO / PBO support & funding		R22 000 000	R23 100 000	R24 255 000

## **ANNEXURES TO THE ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE**

TABLE 20: SPECIFICATIONS OF RECEIPTS: LOCAL GOVERNMENT AND HOUSING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences									
<b>Sales of goods and services other than capital assets</b>	<b>153</b>	<b>236</b>	<b>340</b>	<b>432</b>	<b>450</b>	<b>277</b>	<b>432</b>	<b>452</b>	<b>477</b>
Sale of goods and services produced by department (excluding capital assets)	153	236	340	432	450	277	432	452	477
Sales by market establishments	153	236	340	432	450	277	432	452	477
Administrative fees									
Other sales									
Of which									
Health patient fees									
Boarding Services									
Commission									
Agricultural Products									
Sales of scrap, waste, arms and other used current goods (excluding capital assets)									
Transfers received from:									
Other governmental units									
Universities and technikons									
Foreign governments									
International organisations									
Public corporations and private enterprises									
Households and non-profit institutions									
<b>Fines, penalties and forfeits</b>									
<b>Interest, dividends and rent on land Interest</b>	<b>703</b>	<b>410</b>	<b>479</b>	<b>302</b>	<b>450</b>	<b>59</b>	<b>301</b>	<b>317</b>	<b>334</b>
Dividends	703	410	479	302	450	59	301	317	334
Rent on land									
<b>Sales of capital assets</b>									
<b>Land and sub-soil assets</b>									
Other capital assets									
Transactions in financial assets and liabilities	2 992	1 805	4 089	3 262	3 680	890	3 262	3 425	3 613
<b>Total departmental receipts</b>	<b>3 848</b>	<b>2 451</b>	<b>4 908</b>	<b>3 996</b>	<b>4 580</b>	<b>1 226</b>	<b>3 995</b>	<b>4 194</b>	<b>4 424</b>

TABLE 21: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION:ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Current payments</b>	<b>170 277</b>	<b>267 130</b>	<b>284 520</b>	<b>265 291</b>	<b>270 925</b>	<b>270 925</b>	<b>283 287</b>	<b>295 038</b>	<b>332 444</b>
Compensation of employees	98 212	157 375	175 052	188 399	192 516	192 516	202 808	213 038	243 747
Salaries and wages	86 655	137 667	152 486	165 980	168 215	170 097	178 537	187 571	218 038
Social contributions	11 557	19 708	22 566	22 419	24 301	22 419	24 271	25 467	25 709
Goods and services	72 065	109 755	109 468	76 892	78 409	78 409	80 479	82 000	88 697
of which									
Administrative fees			169				10	10	10
Advertising	3 045	4 904	660	740	640	740			
Assets <R5000	213	910	1 214	924	924	924	1 500	1 500	26 620
Audit cost: External	6 448	5 706	6 000	5 661	5 661	5 661	6 000	6 000	6 000
Bursaries (employees)	276	276	637	450	450	450	850	850	850
Catering: Departmental activities	1 650	2 117	1 989	2 340	2 340	2 340	2 150	2 650	3 200
Communication	4 984	6 275	15 226	4 220	4 220	5 737	21 706	20 163	7 129
Computer services	881	3 970	2 784	3 780	3 780	3 780	1 005	2 005	2 505
Cons/prof:business & advisory services	757	890	1 186	202	202	202	1 200	1 300	1 500
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	951	1 428	1 711	1 000	1 000	1 000	2 100	1 200	1 250
Contractors	21	10 886	9 283	10 419	10 419	10 419			
Agency & support/outsourced services	7 764	8 094	12 599	1 550	1 550	1 550	2 100	2 800	3 230
Entertainment	98	53	14	39	39	39			
Government motor transport	2 710	7 611				3 700	21 259	20 411	
Housing			75						
Inventory: Food and food supplies				12	12	12	215	218	1 020
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material									
Inventory: Raw materials			2						
Inventory: Medical supplies			43						
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	4 098	951	1 015						
Inventory: Stationery and printing	677	3 330	5 125	5 031	5 031	5 031	5 051	5 260	4 980
Lease payments		31 099	3 650		1 617	10 557	7 000	9 500	11 500
Owned & leasehold property expenditure	193	57	32 685	20 778	20 778	20 778	814	1 000	7 744
Transport provided dept activity	2 195	3 625		3 700	3 700				
Travel and subsistence	2 836	3 056	12 212	2 293	2 293	2 293	5 863	5 476	7 650
Training & staff development			504	2 681	2 681	2 681	1 000	1 000	1 000
Operating expenditure	32 260	14 517	103	11 027	11 027	470			
Venues and facilities	8		582	45	45	45	656	657	2 509
Interest and rent on land									
Interest									
Rent on land									
<b>Transfers and subsidies to:</b>	<b>16 906</b>	<b>16 553</b>	<b>16 063</b>	<b>18 019</b>	<b>33 019</b>	<b>33 019</b>	<b>18 579</b>	<b>21 680</b>	<b>19 876</b>
Provinces and municipalities									
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Municipalities <sup>3</sup>									
Municipalities									
of which: Regional service council levies									
Municipal agencies and funds									
Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers <sup>4</sup>									
Universities and technikons									
Foreign governments and international organisations									
Public corporations and private enterprises <sup>5</sup>									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	16 906	16 553	16 063	18 019	33 019	33 019	18 579	21 680	19 876
Social benefits	16 906	10	5 795	28	28	28			
Other transfers to households		16 543	10 268	17 991	32 991	32 991	18 579	21 680	19 876
<b>Payments for capital assets</b>	<b>8 561</b>	<b>8 771</b>	<b>1 282</b>	<b>5 400</b>	<b>5 400</b>	<b>5 400</b>	<b>5 584</b>		
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	8 561	8 771	1 282	5 400	5 400	5 400	5 584		
Transport equipment									
Other machinery and equipment	8 561	8 771	1 282	5 400	5 400	5 400	5 584		
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
<b>Payments for financial assets</b>	<b>104</b>	<b>45</b>	<b>1 418</b>						
<b>Total economic classification</b>	<b>195 848</b>	<b>292 499</b>	<b>303 283</b>	<b>288 710</b>	<b>309 344</b>	<b>309 344</b>	<b>307 450</b>	<b>316 718</b>	<b>352 320</b>

TABLE 22: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: HUMAN SETTLEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Current payments</b>	<b>114 105</b>	<b>109 813</b>	<b>127 613</b>	<b>140 393</b>	<b>141 234</b>	<b>141 234</b>	<b>144 016</b>	<b>156 293</b>	<b>186 558</b>
Compensation of employees	84 037	86 715	103 667	112 491	114 949	114 949	114 016	133 633	155 553
Salaries and wages	72 874	68 356	92 772	89 344	101 978	98 435	88 902	107 283	128 524
Social contributions	11 163	18 359	10 895	23 147	12 971	16 514	25 114	26 350	27 029
Goods and services	30 068	23 098	23 946	27 902	26 285	26 285	30 000	22 660	31 005
of which									

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R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Administrative fees						25	25	30	30
Advertising	201		6	70	70	80	2 000	2 200	2 258
Assets <R5000	350	74	14	160	160	174			
Audit cost: External	343			24	24	2 000	3 000	3 050	3 250
Bursaries (employees)						590	563	1 600	1 800
Catering: Departmental activities	2 786	2 085	1 348	1 160	1 160	1 827	1 500	1 650	1 650
Communication	2 174	2 126	4 003	3 507	4 221	1 355	2 000	6 609	7 450
Computer services	193	135	253	132	132	2 183			
Cons/prof:business & advisory services	7 962	928		765	765	1 062	912	1 053	7 920
Cons/prof: Infrastructre & planning				312	312				
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors		21	104	601	601	610			
Agency & support/outsourced services	5		20	9	9	672			
Entertainment	3	9				507			
Government motor transport	3 455	2 054		2 900	2 900	2 900	2 626	2 921	3 100
Housing									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material									
Inventory: Raw materials									
Inventory: Medical supplies			1						
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	226	2 077	15	800	801	100			
Inventory: Stationery and printing	5 096	4 971	1 030	210	210	1 010	3 000	1 547	1 547
Lease payments	168		11 896	13 929	11 597	7 390	10 874		
Owned & leasehold property expenditure	947	1 828		450	450				
Transport provided dept activity	65	10							
Travel and subsistence	1 337	1 705	4 851	2 571	2 571	2 571	3 500	2 000	2 000
Training & staff development						615			
Operating expenditure	4 404	5 075	263	116	116	428			
Venues and facilities	353		142	186	186	186			
Interest and rent on land									
Interest									
Rent on land									
<b>Transfers and subsidies to:</b>	<b>2 783 241</b>	<b>2 959 947</b>	<b>3 252 173</b>	<b>3 914 861</b>	<b>4 014 861</b>	<b>4 014 860</b>	<b>3 837 941</b>	<b>3 992 298</b>	<b>4 199 040</b>
Provinces and municipalities									
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities3									
Municipalities									
of which: Regional service council levies									
Municipal agencies and funds									
Departmental agencies and accounts									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Social security funds									
Provide list of entities receiving transfers <sup>4</sup>									
Universities and technikons									
Foreign governments and international organisations									
Public corporations and private enterprises <sup>5</sup>									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	2 783 241	2 959 947	3 252 173	3 914 861	4 014 861	4 014 860	3 837 941	3 992 298	4 199 040
Social benefits				18	18	17			
Other transfers to households	2 783 241	2 959 947	3 252 173	3 914 843	4 014 843	4 014 843	3 837 941	3 992 298	4 199 040
<b>Payments for capital assets</b>			<b>173 740</b>				<b>24 063</b>	<b>17 500</b>	<b>15 000</b>
Buildings and other fixed structures			81 951						
Buildings			81 951						
Other fixed structures									
Machinery and equipment							24 063	17 500	15 000
Transport equipment									
Other machinery and equipment							24 063	17 500	15 000
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets			91 790						
Software and other intangible assets									
Payments for financial assets									
<b>Total economic classification</b>	<b>2 897 346</b>	<b>3 069 760</b>	<b>3 553 526</b>	<b>4 055 254</b>	<b>4 156 095</b>	<b>4 156 094</b>	<b>4 006 020</b>	<b>4 166 091</b>	<b>4 400 598</b>

TABLE 23: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: COOPERATIVE GOVERNANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Current payments</b>	<b>173 126</b>	<b>181 612</b>	<b>181 901</b>	<b>159 467</b>	<b>162 139</b>	<b>162 139</b>	<b>236 459</b>	<b>212 463</b>	<b>207 371</b>
Compensation of employees	78 711	99 620	121 439	122 275	124 947	124 947	198 999	167 761	172 073
Salaries and wages	67 041	84 146	102 248	101 101	103 598	103 773	175 753	143 769	147 920
Social contributions	11 670	15 474	19 191	21 174	21 349	21 174	23 246	23 992	24 153
Goods and services	94 415	81 992	60 462	37 192	37 192	37 192	37 460	44 702	35 298
of which									
Administrative fees	881	98	253			13			
Advertising	6 745	3 044	1 418	1 780	1 780	1 780			
Assets <R5000			91						
Audit cost: External			1 586						
Bursaries (employees)									
Catering: Departmental activities	1 720	908	342	1 200	1 200	1 200	750		
Communication	876	3 766	3 715	2 300	2 300	2 300	5 000	4 000	5 000
Computer services	3 923		227						



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R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Cons/prof:business & advisory services	56 432	13 562	19 300	8 081	8 080	8 081	11 889	12 900	13 627
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	37	14	51						
Contractors			176		531				
Agency & support/outsourced services	701	38 144	17 721	8 510	8 510	8 510	3 000		
Entertainment			5						
Government motor transport									
Housing									
Inventory: Food and food supplies			1						
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material									
Inventory: Raw materials									
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	1 318	1 175	39				2 000	2 000	2 000
Inventory: Stationery and printing	324	197	1 370	1 200	1 200	1 200	1 350		
Lease payments	3 943	3 962	4 285	5 775	5 775	5 775	5 471	15 745	6 044
Owned & leasehold property expenditure	18	21	34	13	13				
Transport provided dept activity	1 896	3 023							
Travel and subsistence	3 608	3 050	2 223	4 100	3 569	4 100	4 000	4 057	5 000
Training & staff development	1 375	778	5 057	950	950	1 323	2 000		
Operating expenditure	2 946	2 195	66	373	374			2 500	
Venues and facilities	7 672	8 055	2 502	2 910	2 910	2 910	2 000	3 500	3 627
Interest and rent on land									
Interest									
Rent on land									
<b>Transfers and subsidies to:</b>	<b>10 999</b>	<b>79 920</b>	<b>14 007</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>1 000</b>		
Provinces and municipalities	10 999	79 920	14 000						
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities3	10 999	79 920	14 000						
Municipalities	10 999	79 920	14 000						
of which: Regional service council levies									
Municipal agencies and funds									
Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers4									
Universities and									
Foreign governments and international organisations									
Public corporations and private enterprises5									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers		1 994	526	5 010	5 010	5 010	14 000	1 943	
Non-profit institutions									
Households			7	20	20	20	1 000		
Social benefits			3	4	4	4			
Other transfers to households			4	16	16	16	1 000		
<b>Payments for capital assets</b>	<b>29 330</b>	<b>2 673</b>	<b>526</b>	<b>5 010</b>	<b>5 010</b>	<b>5 010</b>	<b>14 000</b>	<b>1 943</b>	
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	29 330	2 673	526	5 010	5 010	5 010	14 000	1 943	
Transport equipment		679							
Other machinery and equipment	29 330	1 994	526	5 010	5 010	5 010	14 000	1 943	
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
<b>Total economic classification</b>	<b>213 455</b>	<b>264 205</b>	<b>196 434</b>	<b>164 497</b>	<b>167 169</b>	<b>167 169</b>	<b>251 459</b>	<b>214 406</b>	<b>207 371</b>

Table 24: Payments and estimates by economic classification: Traditional Institutional Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Current payments</b>	<b>1 525</b>	<b>3 588</b>	<b>3 786</b>	<b>3 114</b>	<b>3 170</b>	<b>3 170</b>	<b>3 414</b>	<b>7 085</b>	<b>6 608</b>
Compensation of employees	796	1 424	2 587	2 587	2 643	2 643	2 810	6 447	6 608
Salaries and wages	709	1 222	2 244	2 055	2 111	2 111	2 232	5 841	5 969
Social contributions	87	202	343	532	532	532	578	606	639
Goods and services	729	2 164	1 199	527	527	527	604	638	
of which									
Administrative fees		28							
Advertising	46								
Assets <R5000		72							
Audit cost: External									
Bursaries (employees)		45							
Catering: Departmental activities	112	20	14	22	23	22	25	32	
Communication									
Computer services									
Cons/prof:business & advisory services	230	437	230	17	16	17			
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors									

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R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Agency & support/outsourced services		622	486	387	387	387	421	410	
Entertainment									
Government motor transport									
Housing									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support material									
Inventory: Raw materials			1						
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores			1						
Inventory: Other consumables			21						
Inventory: Stationery and printing		180	10	43	43	43	56	61	
Lease payments	34	70							
Owned & leasehold property expenditure									
Transport provided dept activity									
Travel and subsistence	158	198	165	50	50	50	50	65	
Training & staff development			37						
Operating expenditure		65					40	62	
Venues and facilities	149	427	234	8	8	8	12	8	
Interest and rent on land									
Interest									
Rent on land									
<b>Transfers and subsidies to:</b>									
Provinces and municipalities									
Provinces <sup>2</sup>									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities <sup>3</sup>									
Municipalities									
of which: Regional service council levies									
Municipal agencies and funds									
Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers <sup>4</sup>									
Universities and t									
Foreign governments and international organisations									
Public corporations and private enterprises <sup>5</sup>									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Households									
Social benefits									
Other transfers to households									
<b>Payments for capital assets</b>	<b>637</b>	<b>111</b>							
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	637	111							
Transport equipment									
Other machinery and equipment	637	111							
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
<b>Payments for financial assets</b>									
<b>Total economic classification</b>	<b>2 162</b>	<b>3 699</b>	<b>3 786</b>	<b>3 114</b>	<b>3 170</b>	<b>3 170</b>	<b>3 414</b>	<b>7 085</b>	<b>6 608</b>

